



Capital expenditure Policy

| Policy Name | |
|----------------|----------------------------|
| | Capital Expenditure Policy |
| Policy Number | |
| | HA/POL/CEP |
| Version Number | |
| | 003 |

| | Print Name | Job Title/Role | Signature | Date |
|------------------------------|------------------------|-----------------------|-------------------|-------------|
| Department Quality Review | Graham Sutherland | Finance & Services | Graham Sutherland | Feb 28 2022 |
| Reviewed and approved by BoD | Dr Mohamed Ashmawey | Board of Directors | Mohamed Ashmawey | Feb 28 2022 |
| Reviewed and approved by | Dr Kamil Omoteso | Trustee | Kamil Omoteso | Mar 02 2022 |
| Date of next review | February 2024 | | ı | |

| Process Owner | Director of Finance and services |
|----------------------|----------------------------------|
| Key Responsibilities | All staff |
| Associated Documents | |

Revision History

| Revision History (Provide summary of changes and justification) | Changes reviewed & approved by | Date of review & approval | Date effective |
|---|--------------------------------------|---------------------------|----------------|
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Introduction

Human Appeal is an INGO charity working across the globe to strengthen humanity's fight against poverty, social injustice and natural disaster, through the provision of immediate relief and establishment of self-sustaining development programmes. Our vision is to contribute to a just, caring and sustainable world free of poverty. Human Appeal does this by raising money to fund immediate and long term sustainable solutions, and empower local communities.

Human Appeal - Capital Expenditure

Policy Statement

In order to ensure appropriate financial and appropriate assessment and approval of acquisition and disposal of Human Appeal assets globally.

Capital acquisitions and disposals are those defined as Fixed Assets by the Human Appeal Financial Manual: Fixed Assets and will include donor funded assets and leased assets where the lease is a finance lease and the assets are acquired under financing arrangements.

Roles and Responsibilities

The HA Leadership Executive have the primary responsibility for approving capital investments and disposals, subject to the evaluation of business cases for investment and monitoring of capital spend against allocated/generated resources.

Directors and Managers who have day to day control of capital and other assets have stewardship responsibilities including the requirement to dispose of assets safely, in accordance with the current local legal legislation and for the best possible value.

Procedures for Acquisitions of Capital Assets

Justification for Capital Expenditure

Definition of "Capital" is a single or grouped asset having an economic life exceeding one year, and an acquisition value in excess of £5,000 including irrecoverable VAT or is a motor vehicle irrespective of the value.





Irrecoverable VAT, legal and incidental costs are part of the capital investment costs and must be fully included.

Items of less than £5,000 value and not having a life exceeding one year, will still need to be recorded as per the Financial Manual: Fixed Assets

No capital purchases shall be made other than those approved by the Board of Trustees and in accordance with the investment plan and investment priorities identified.

Approval of Capital Expenditure

Capital Investment must be fully assessed by the Finance department, thereafter shall be subject to presentation of a properly completed Capital Funding Approval Proposal (Appendix A)

The Leadership Executive will, having considered the merits of proposals with a Full Business Case and the overall capital funding position, recommend for authorisation by the Board of Trustees.

Approval "in principle" for allocating resources can only be given by the Leadership Executive, but expenditure should only be incurred once a Capital Funding Proposal has been signed off by the CEO and the COO.

Capital expenditure proposals with a full Business Case shall have final approval from the Board of Trustees to ensure they are in line with the organisational strategy and objectives. It will be essential to ensure that the funding source has been secured. Irrespective of the funding source all capital expenditures shall be monitored.

Requisitioning and Receipting

On approval and sign off by the CEO and the COO, all capital expenditure shall be procured according to current delegated authorities stated in the Financial Guidelines and Procurement Manual. Responsibility for requisitioning approved capital expenditure lies with the relevant departmental/project manager who must ensure that capital expenditure has been approved before raising a requisition. Subsequent approval of invoices follows the Accounts Payable procedures as stated in the Financial Manual: Accounts Payables.





Financial Management and Control

Finance personnel shall monitor capital expenditure and report on such expenditure as part of the Monthly Reporting and maintain the fixed asset register.

Finance personnel shall review expenditure to ensure that capital items are not purchased outside of the approval process, and draw any matters of concern to the attention of the Head of Finance. Where approvals have not been sought, Finance personnel shall not process any payment.

Managers considering capital expenditure shall notify the Finance department to assess the cash flow affect of all capital disposals, acquisitions, and stage/final contract payments. The information shall be provided by the Finance department to the Leadership Executive to assist in assessing the Business Case and Capital Funding Approval Proposal in light of cash flow forecasting and management.

Recording and Accounting

The Finance department shall record and maintain all capital assets in accordance with the Financial Manual: Fixed Assets

Impairments and Disposals

The Leadership Executive must be informed at any time if a capital asset is:

- Recommended for sale
- Becomes obsolete
- Identified as surplus to requirements
- Damaged

Approving Capital Asset Disposals

The Leadership Executive shall approve in principle the disposal of any capital asset.

Before actual disposal occurs, evidence of value shall be obtained by reference to an independent source. Care shall be taken when the source of valuation is an organisation or individual with a potential financial interest in the disposal. In such cases the manager shall verify the value by reference to more than one independent source.

It is an obligation on Human Appeal to obtain the best possible value on the disposal of any asset.

No capital asset shall be sold, scrapped, exchanged or otherwise disposed of without the written approval of the Leadership Executive, unless disposal has already been approved with a full business case for replacement expenditure (for example, sale of land to funds new premises). IT shall approve (and maintain records of) all disposals of computer and network hardware.





Method of Disposal

An application to dispose of an asset shall include the proposed method of disposal. The manager responsible for administering the disposal should justify the proposed method explaining how it achieves best value (which shall include minimising the costs of scrapping and disposal). Once approved, disposal of an asset may be undertaken by:

- Scrapping (subject to local environmental and health and safety controls)
- Direct agreement with third party (where there is independent evidence of open market value)
- Quotation or Tender
- Auction

Assets disposals shall be accounted through the Finance department in accordance with the Financial Manual: Fixed Assets

Appendix A Proposal Form

| Proposal Reference (Finance U | lse Only) |
|----------------------------------|-----------|
| Project Title | |
| Name of Division/Unit/ Office | |
| Manager | |
| Division / Department | |
| Location | |
| Capital asset required | |
| Supplier | |





| Capital Cost (including VAT) | | |
|---|--------------------------|-------------------------|
| Source of Funding | | |
| Brief Description | | |
| Complete a brief description of the capital project, note whether proposal is for land, buildings, equipment or IT equipment. | | |
| Indicate all applicable | Achievement of operation | |
| benefits (tick box) | plan/objectives | |
| | ☐ Economic Benefit | |
| | ☐ Address Risk | |
| Operational need | | |
| (justification for purchase) | | |
| Identify the relevant objective | | |
| Explain how the objective would be met | | |
| Please attach a business | | |
| case if appropriate | | |
| Is this in the Capital | U. Voo | Month |
| Expenditure Budget? | | Dlanned Cost (inc.)/AT\ |
| | □ No | Planned Cost (inc VAT) |







Providing Economic Benefit Explanation explain how the economic benefit will be generated following capital ☐ Efficiency/Productivity Savings expenditure. Note it is appropriate to include nonfinancials benefits. Evaluate the economic benefit - for any proposals that generate a financial benefit explain. Qualitative benefits - all qualitative benefits shall be included.







| Identify the Risk as per the Risk Register | | Current risk rating | | Explain how the risk would be mitigated by the Capital Expenditure | |
|---|---------|----------------------------|--------------|--|-------|
| | | | | | |
| | | | | | |
| The above information to be c | onfirme | ed and reviewed by the Fir | nance depart | ment | |
| Finance Manager | Print | Name: | Signature: | | Date: |
| Authorised by (Head of department) | Print I | Name: | Signature: | | Date: |
| coo | Print | Name: | Signature: | | Date: |
| CEO | Print | Name: | Signature: | | Date: |

Appendix B - Evaluate Economic Benefit Form

| Amount of Capital Required | |
|-------------------------------|--|
| Cost of Capital | |
| Depreciation write off period | |

| Capital Expenditure | Year 0 | Year 1 | Year 2 | Total |
|---------------------|--------|--------|--------|-------|
| | £000s | £000s | £000s | £000s |
| Expenditure Item 1 | | | | |
| Expenditure Item 2 | | | | |





| Total | | |
|-------|--|--|
| | | |

| Revenue Income | Year 0 | Year 1 | Year 2 | Total |
|----------------|--------|--------|--------|-------|
| | £000s | £000s | £000s | £000s |
| Income Item 1 | | | | |
| Income Item 2 | | | | |
| Total | | | | |

| Net Total | | |
|----------------------|--|--|
| (Income)/Expenditure | | |





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